

# COMMERCIAL STRATEGY CONFERENCE

*Elevate your Revenue Optimization Skills*



23<sup>rd</sup> June 2023

LOTTE HOTEL, SEOUL **KOREA**

# Grab The Travel Rebound Opportunities

*How the next wave of revenue is powering hospitality*

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WHEN EVERYTHING IS AN ATTRIBUTE,  
THE POSSIBILITIES ARE ENDLESS

What if you could  
transform from  
filling rooms to  
truly seeing  
your guests?



# PERSONALIZATION IS THE NEW EXPECTATION

**71%**

Expect brands to deliver personalized interactions

**76%**

Consider purchasing from brands that personalize

**78%**

Repeat purchases from brands that personalize



What if you could create personalized guest experiences by selling anything?

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# Expand growth through new levers

## Traditional Levers



Focus on the room

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*Occupancy x ADR (RevPar)*

## New Levers



Focus on the guest

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*Total Revenue From All Sales*

GO BEYOND THE ROOM

# For The First Time, Shift Spend By Seamlessly Selling



Early/Late Check-In  
Housekeeping Options  
Flexible Cancel Policies



Transportation  
Laundry Services  
Enhanced Wi-Fi



Excursions  
Golf Lessons  
Yoga Classes



Branded Robes  
Hotel Bedding  
Local Goods

CREATE CHOICES OUTSIDE THE ROOM





Sell Anything



Delight Everyone



Enable Choice



Accelerate Revenue



# Enabling consumer choice



- Late check-out  
(₩70,000/hr)
- Shuttle service  
(₩ 98,000)
- Spa treatment  
(₩ 11,000/visit)
- To-go breakfast  
(₩ 28,000)

EMPOWERING GUESTS TO CHOOSE WHAT THEY VALUE

# ...Selling Ancillaries as Amenities...



Fresh flowers



Extra housekeeping



Luxury sheets

EMBRACE A **COMPREHENSIVE CONSIDERATION** OF WHAT'S ON OFFER AND WHAT **GUESTS WANT**

# ...Monetizing Underutilized Spaces...



Couples photoshoot



Winter ice rink



Artisan food pop-up



Co-working space



Parking lot spaces

MAKE THE MOST OF THE SPACE YOU HAVE FOR GUESTS AND LOCALS

# Machine Learning Drives Further Personalization

Which specific products are best displayed for this customer segment?

What is the best display order of those products?

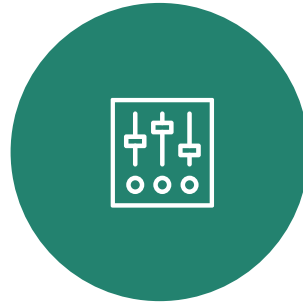


# Leverage machine learning to optimize conversion



## Initializing

Initially when leveraging a recommendation engine, offers are displayed randomly until data is collected to inform shopping behaviors



## Refining

When offers are converting well they are shown more often and in a higher position for that customer/trip type



## Result

Provide curated offers to your guests, resulting in higher conversion rates

# Shift to retailing is a change in mindset


## Current mindset


I sell...

...a room



I measure success by...

  
Average daily rate

  
Average occupancy


## Holistic retailing mindset

I sell...

...what my guests want



I measure success by...

  
Total revenue



# The future of retail fulfillment



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