

ZERO FRICTION FUTURE REPORT: THAILAND TRAVEL

DISCOVER HOW IMPROVING CUSTOMER EXPERIENCE CAN
DELIVER NEW GROWTH OPPORTUNITIES FOR THAILAND'S
TRAVEL BUSINESSES



ZERO
FRICTION
FUTURE

MEETING THE NEEDS OF THE DIGITALLY CONNECTED CONSUMER

The world is changing faster than we can keep up, and consumers today are inundated with choices of every imaginable kind. Digital connectivity has undeniably improved our lives for the better but it has in turn raised expectations as well. Consumers have more power and voice than ever before. They do not think twice about making a purchase across multiple channels and are less willing to suffer any inconveniences or invest more time to get what they want.

As a result, the consumer experience is even more essential in this age of instant gratification. If companies are not meeting consumers' high expectations, consumers can easily switch to find one that will.



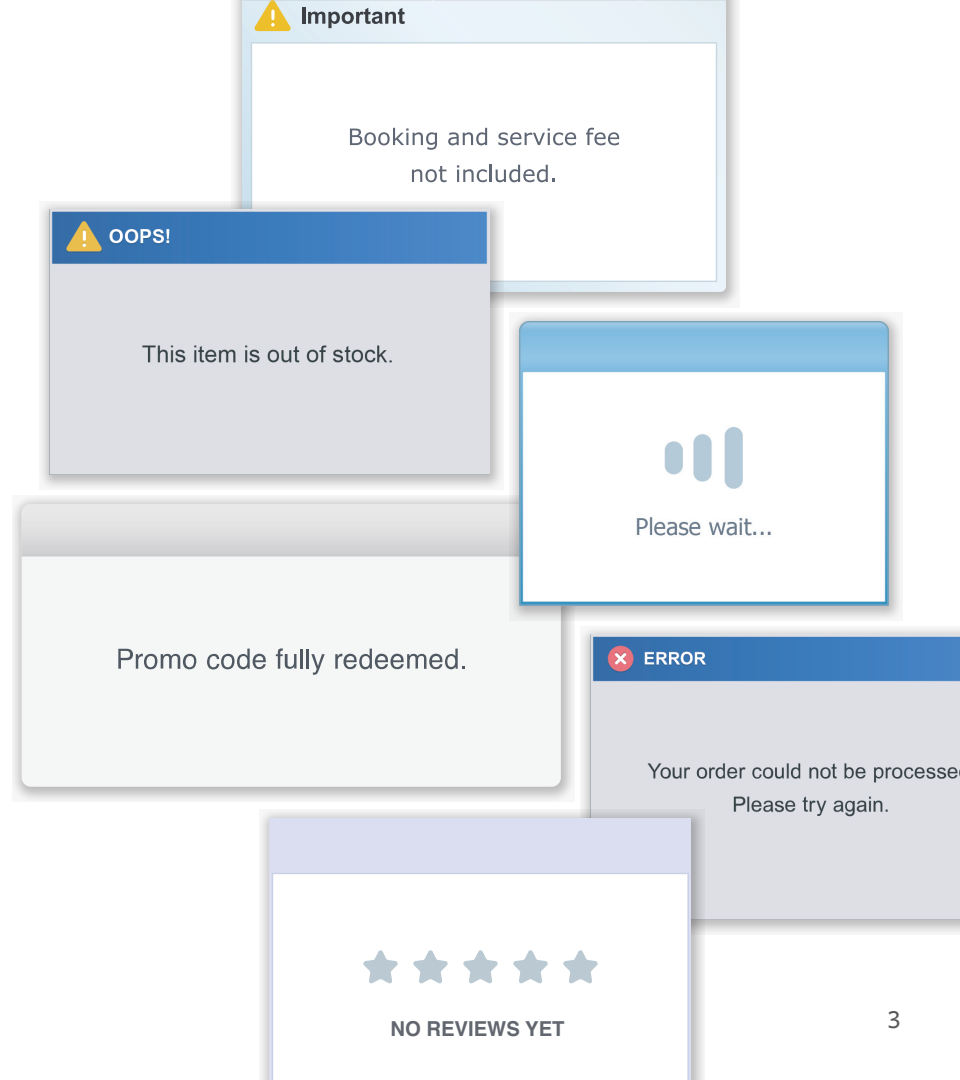
IDENTIFYING FRICTION IN YOUR BUSINESS

Any activity which influences or causes a consumer to abandon the purchase journey is a source of friction. It may be an offline or online activity such as waiting in line or entering one's payment information, searching in-store or navigating through a mobile application, or even laboriously filling in details on a physical or digital form.

Businesses nowadays face greater challenges with the rise of new technologies. The more options consumers have, the more opportunity there is for friction to arise. Across the online ecosystem, friction occurs at multiple touch points from discovery to purchase, such as slow website loading speeds, a non-intuitive user interface, and poorly designed search functionality.

Some businesses are already providing consumers with experiences that reduce or eliminate pain points that cause friction. These in turn are resetting consumer expectations, making them less tolerant of friction and more likely to switch to another brand or abandon their purchases entirely¹. As a result, businesses stand to lose the trust of existing consumers, the attention of prospective consumers and billions of dollars in friction costs.

1. Facebook IQ, Shifts for 2020: Mobile service economy, August 2017





REDUCING FRICTION
IN THAILAND:

A
\$14 BILLION
OPPORTUNITY

Businesses are losing prospective customers and billions of dollars of potential revenue to friction every day. BCG estimates that the aggregate dollar amount of **the annual cost of friction in Thailand alone is \$14 billion. Across Asia-Pacific, this number adds up to a whopping \$325 billion.**

This represents the immense size of the potential opportunity at stake, and is a compelling incentive for businesses in consumer packaged goods (CPG), retail, ecommerce, automotive, hospitality, financial services, travel and quick service restaurants (QSR) to reduce friction in their consumer journeys.



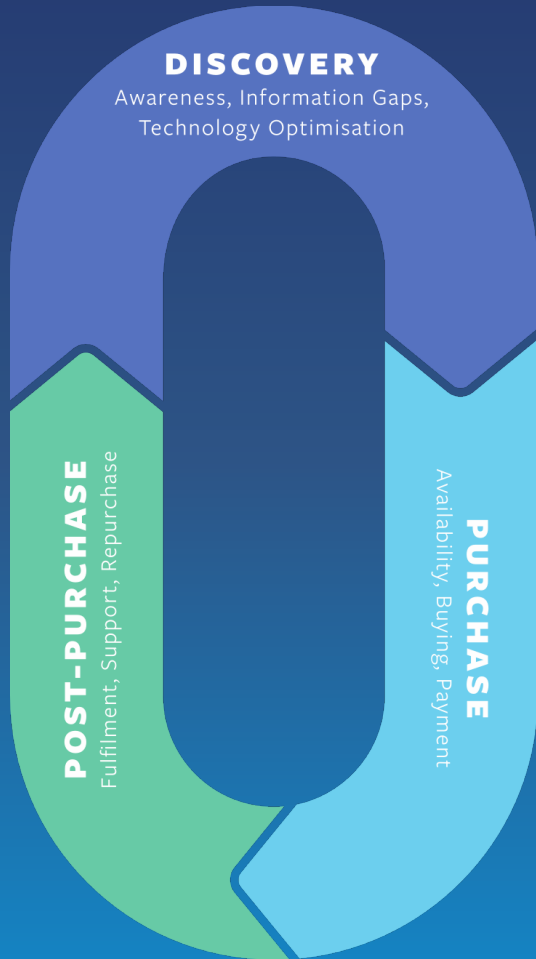
HOW WE MEASURE FRICTION

In collaboration with GfK, Facebook conducted a multi-country survey that dives deep into the discovery and purchase of travel bookings in selected Southeast Asian countries (Indonesia, Singapore, Thailand), with a focus on accommodations and flights. We also partnered with the Boston Consulting Group (BCG) to estimate the financial costs of friction across the consumer journey in these markets. The results and conclusions from this study are presented here.

To measure the impact of frictions, the report uses two metrics:

1. **Encounter rate.** Measures how common a particular friction is among consumers, using percentage of surveyed consumers who reported they experienced the friction.
2. **Drop-off likelihood.** Measures how likely consumers would drop off because of a particular friction, using percentage of surveyed consumers who reported they are likely or very likely to stop their purchase journey.

Our research shows friction occurs across all stages of the journey, which we have narrowed down to the three critical phases of Discovery, Purchase and Post-purchase. As consumers go down this funnel, they are less likely to encounter friction. But when they do encounter it, they are more likely to say they would stop their shopping journey. Across different frictions consumers experienced at each phase, at least 1 in 2 consumers, on average, reported they were likely to drop off from each phase because of a friction. Some consumers who manage to complete a purchase still face Post-purchase friction. When this happens, it decreases the chance that consumers will come back to buy again.



THE JOURNEY TO A ZERO FRICTION FUTURE

Friction occurs during three distinct phases
of the consumer journey:

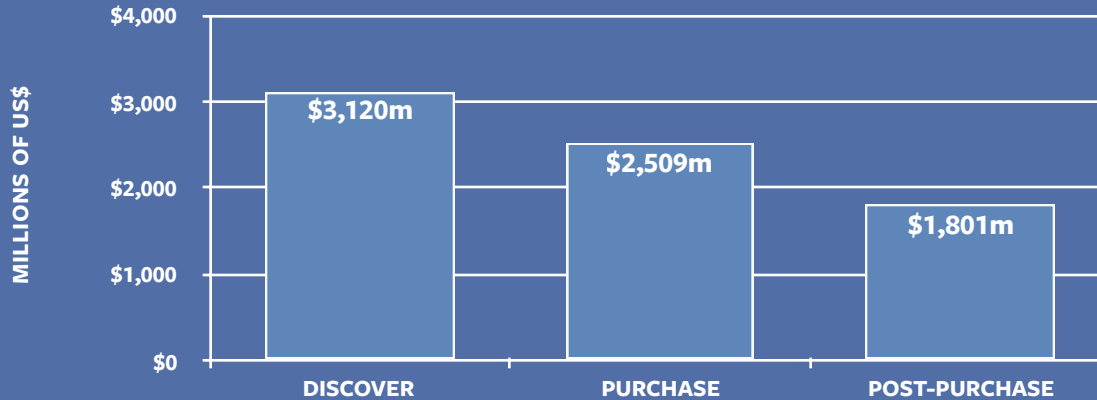
DISCOVERY • PURCHASE • POST-PURCHASE

THE JOURNEY: MISSED OPPORTUNITIES

Beginning is often the end for many consumers. Out of the \$7.4 billion lost to friction in Thailand's travel industry, \$3.1 billion is wasted in the Discovery stage. These numbers mean at least 2 in 5 sales opportunities, or 42%, are lost to friction at Discovery².

How common are frictions in Thailand's travel industry? The answer from our research shows more than 9 in 10 consumers experienced a friction at each phase of the journey, but this is more pronounced for Discovery. This goes down slightly as consumers move along the Purchase and Post-purchase journey.

BREAKDOWN OF MISSED OPPORTUNITIES IN THAILAND (IN MILLIONS OF US\$)²



1. "Zero Friction Future: Travel" by GfK (Facebook-commissioned survey of 400 people in each of the following markets: Indonesia, Singapore and Thailand), September to October 2018. Respondents are aged 18 to 54 who are smartphone owners, have travelled domestically or internationally in the past three months, and conducted online research before making any travel bookings.

2. Boston Consulting Group, Data Analysis, December 2018

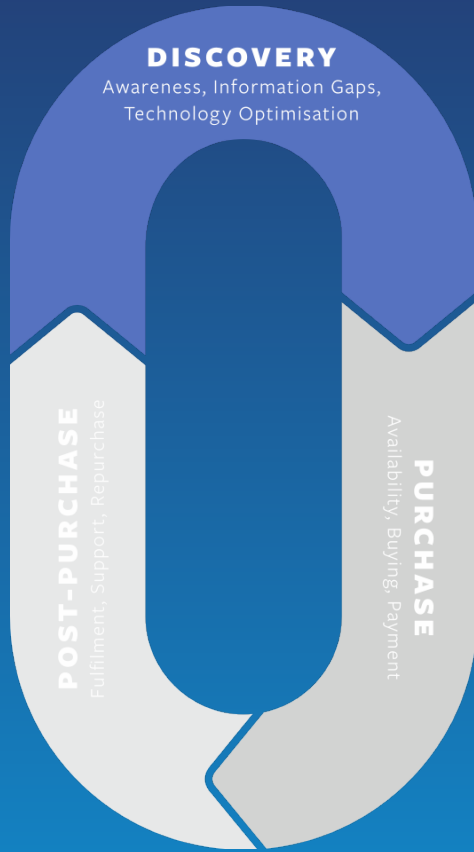
ABOUT
1 IN 2

CONSUMERS IN THAILAND, INDONESIA AND SINGAPORE REPORT BEING LIKELY TO DROP OFF AFTER EXPERIENCING FRICTION¹



9 IN 10

CONSUMERS ACROSS THAILAND, INDONESIA AND SINGAPORE EXPERIENCED FRICTION AT EACH PHASE OF THE JOURNEY¹



DISCOVERY FRICTION

Consumers expect a smooth experience and well-rounded support across the different stages of their purchase journey, and it begins with finding out about the brand, business, product promote awareness, or failure to target the right audience resulting in consumers or service. At the discovery stage, consumers want to receive clear and concise information that can be easily found across channels and more importantly, is relevant to their needs or wants. Any pain point that prevents a prospective consumer from doing so is a cause of discovery friction. Businesses have to ensure that they adequately raise brand awareness online and offline, as well as provide comprehensive information that is easily accessible and localised to each individual market. Failure to do so may lead to consumers losing interest and dropping off even before purchasing the product or service.

DISCOVERY FRICTION

DISCOVERY FRICTION POINTS

CAN BE CATEGORISED INTO THREE GROUPS:

1 AWARENESS

Consumers might not even be aware of a product or service because there are multiple roadblocks preventing them from receiving the relevant information they need. These include a lack of ads across online and offline platforms to promote awareness, or failure to target the right audience resulting in consumers receiving irrelevant ads they have no interest in.

2 INFORMATION GAPS

Consumers might have heard of the brand but face pain points caused by the absence of, or difficulty in, accessing relevant information that they need to evaluate a product or service. One example of a source of friction is the dearth of easy-to-find consumer reviews or ratings. Consumers today want to get a taste of the experience before signing up, and a growing pain point is the inability to make an informed decision based on user reviews.

3 TECHNOLOGY OPTIMISATION

Technology has improved our lives for the better for the most part, but when used incorrectly, can also add to the pain points consumers experience. Ads linking to the wrong page or long loading times are a few examples of friction caused by technological impediments at key transition points.



45%

of respondents in Thailand have experienced not being familiar with a travel brand¹



42%

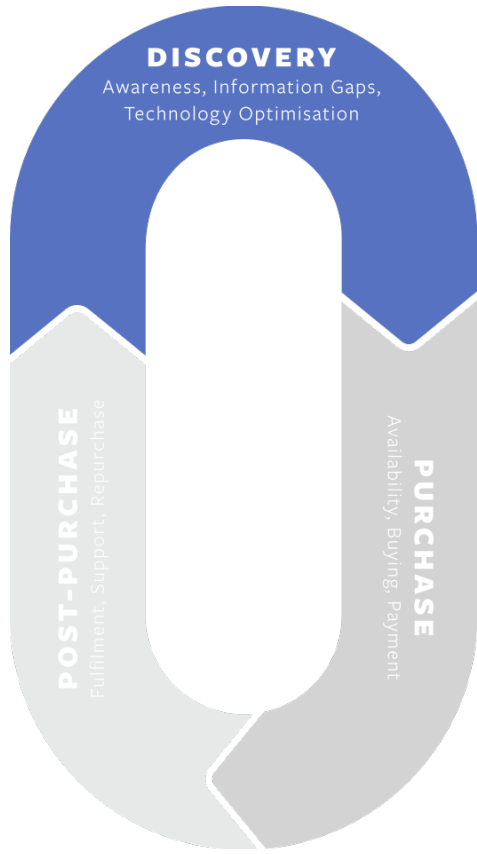
of respondents in Thailand have encountered offers with unclear details while researching for their holidays¹












46%

of respondents in Thailand have encountered forms that were tedious to fill out while searching for travel bookings¹

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THE FULL LIST OF PAIN POINTS THAT CONSTITUTE DISCOVERY FRICTION IN THAILAND'S TRAVEL BUSINESSES:

AWARENESS	INFORMATION GAPS	TECHNOLOGY OPTIMISATION
<p> Prospect doesn't know your brand, product or service exists</p>	<p> No clear price information</p>	<p> Ads not linking correctly</p>
<p> Prospect unsure of quality offered by brand</p>	<p> Offer details unclear</p>	<p> Loading time too long</p>
<p> Irrelevant ads/offers</p>	<p> Prospect could not find the air tickets or accommodations from search results</p>	<p> Tedious form-filling</p>

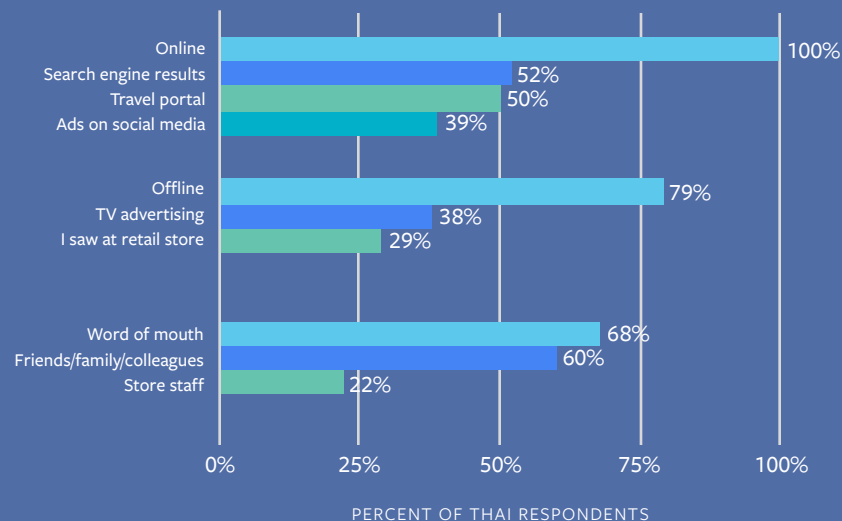
AWARENESS

INSIGHTS FOR MARKETERS:

Airline tickets and accommodations are most frequently discovered via online platforms, though word of mouth and offline channels play a role. As the graph shows, almost all respondents in Thailand (100%) and Southeast Asia (99%) said they found hotel bookings and flights online, mainly via search engines, travel portals, ads on social media, or posts by friends or people they follow. In addition to online platforms, a majority of people also discover accommodations and flights by talking to people they know. Meanwhile, discovery via offline platforms are fragmented, with no one offline channel dominating the discovery process. With more conversations today happening online, advertisers can consider how social media such as Facebook and Instagram can help the travel industry promote discovery via word of mouth.

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2. Complete list of online touchpoints respondents were queried about: Travel portals, search engine results, ads on social media, information on a manufacturer's website, comments and reviews online, friends posts on social media, posts from someone I follow on social media, ads on brand/company websites, video streaming portals, emails from brands, ads on messaging apps.
3. Complete list of offline touchpoints respondents were queried about: TV advertising, seen at a retail store, read from a magazine or news article, magazine ads, newspaper ads, billboard ads, other outdoor advertising and radio advertising.

TOP DISCOVERY TOUCHPOINTS
USED IN THAILAND TRAVEL INDUSTRY¹ (SELECTED RESULTS)^{2,3}



AMONG THAIS WHO DISCOVER AIRLINE TICKETS AND HOTELS VIA SOCIAL MEDIA ADS:



92% Discover via Facebook

52% Discover via Instagram

AWARENESS

INSIGHTS FOR MARKETERS:

Recognising the brand is vital to having repeat customers. In Singapore and Thailand, not knowing what a brand is about is the top friction likely to discourage travellers from proceeding further with their research. It doesn't stop there: Consumers surveyed also want to know if a brand or company is good, and not being able to do so dissuades them from discovering more. Indeed, the survey shows Thailand's travellers frequently buy from service providers they previously bought from, highlighting the role familiarity plays when it comes to purchasing decisions.

Travel ads need to be more personalised. A third of all respondents in the three countries surveyed said they've experienced being shown irrelevant ads or offers, suggesting that this experience is common in the region.¹ In Thailand, majority of respondents said irrelevant ads would discourage them from discovering more for their holiday.

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TOP FRICTION POINTS
THAT WOULD LIKELY DISCOURAGE
THAILAND'S TRAVELLERS FROM
DISCOVERING MORE FOR THEIR HOLIDAY¹:

57%

Lack of familiarity with
the brand

Encounter rate: 45%

56%

Unsure which brands or
companies were good

Encounter rate: 42%

55%

Irrelevant ads
or offers

Encounter rate: 37%

MORE THAN
3 IN 4

TRAVELLERS IN THAILAND BOUGHT
HOTEL ACCOMMODATIONS AND
AIRLINES TICKETS FROM VENDORS THEY
PREVIOUSLY PURCHASED FROM¹



INFORMATION GAPS

INSIGHTS FOR MARKETERS:

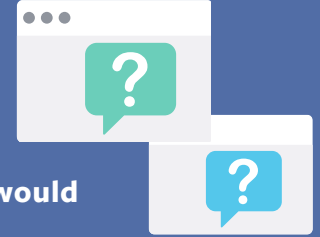
Consumers want clarity on what they're paying for. It would help to clearly communicate deciding factors that resonate to potential buyers. These include price, benefits and the most important points of the offer. This is especially true in Thailand, where respondents say a lack of clear price information is the top barrier likely to discourage them from researching further about their holiday.

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63%

of respondents in Thailand would likely be discouraged from researching further about their holiday when faced with a lack of clear price information¹

Encounter rate: 49%



61%

of respondents in Thailand would likely be discouraged when details of offers were unclear¹

Encounter rate: 42%

INFORMATION GAPS

INSIGHTS FOR MARKETERS:

Provide various options for customers to search for travel bookings and filter out irrelevant results. When compared with Indonesia and Singapore, Thailand was the only market where one of the top three sources of friction is the difficulty of finding air tickets or hotel accommodations using search results. Sixty-one percent of those surveyed in Thailand this would likely discourage them from proceeding further.

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61%

of respondents in Thailand likely drop off if search results could not find the air tickets or accommodations they wanted¹



2 IN 5

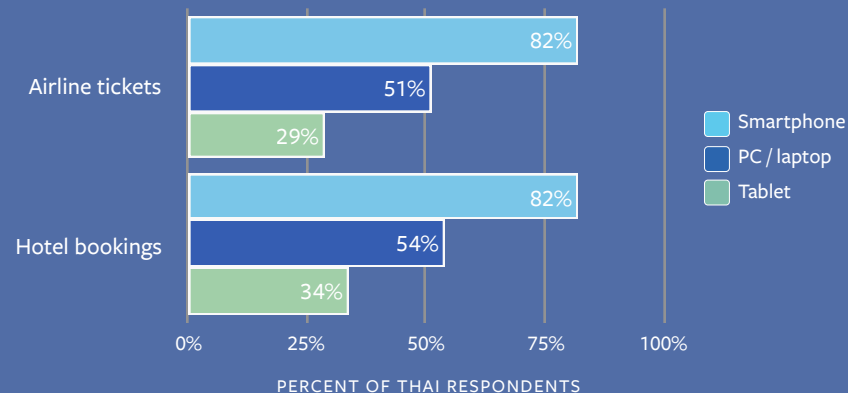
OF RESPONDENTS IN THAILAND SAID THEY HAVE EXPERIENCED NOT BEING ABLE TO FIND THE AIR TICKETS OR ACCOMMODATIONS THEY WANTED VIA SEARCH RESULTS¹ (ENCOUNTER RATE)

TECHNOLOGY OPTIMISATION

INSIGHTS FOR MARKETERS:

A user-friendly, responsive and mobile-optimised interface helps potential applicants research what you offer. Sites that take too long to load as well as a tedious and lengthy form-filling process are among the top three friction points for Thai travellers. Hence, offering an online interface that minimises these issues would help businesses retain customers. Interface should be optimised for mobile too, because more people start their travel research on a smartphone as compared with a desktop or laptop.

WHERE THAI RESPONDENTS PREFERRED TO START THE RESEARCH PROCESS¹



62%
of respondents in Thailand would likely be discouraged if sites took too long to load¹

Encounter rate: 48%

59%
in Thailand would likely drop off if the forms used to search for air tickets or accommodation were tedious¹

Encounter rate: 46%

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TECHNOLOGY OPTIMISATION

INSIGHTS FOR MARKETERS:

Ads should be linked properly to a relevant page. Online ads that go to a wrong or unrelated page are the top source of friction for the Thailand market, with more than half of respondents saying this is something they have experienced.

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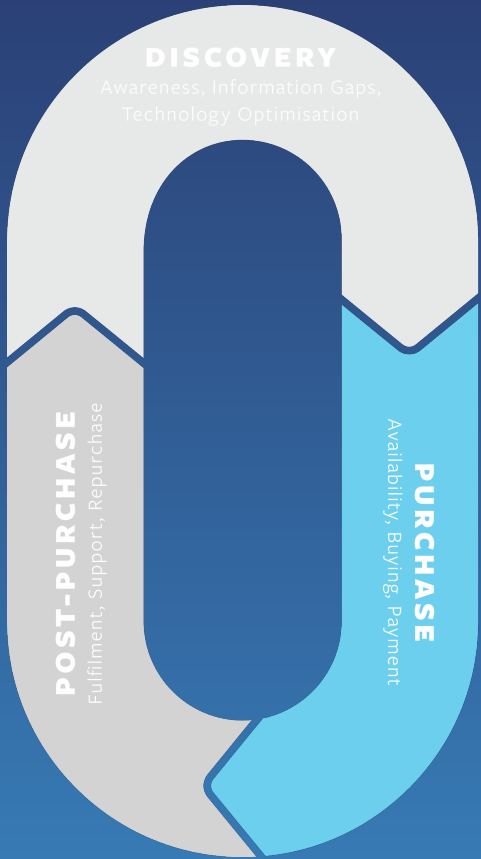
More than
1 IN 2

RESPONDENTS IN THAILAND HAVE EXPERIENCED ONLINE ADS THAT LEAD TO A WRONG OR UNRELATED PAGE¹ (ENCOUNTER RATE)



61%

of respondents in Thailand would likely be discouraged from researching further online when faced with ads that lead to a wrong or unrelated page¹



PURCHASE FRICTION

Long queues, clunky and inefficient point-of-sale systems, multiple forms, limited payment options and hidden charges are all bottlenecks that make the path to purchase unnecessarily cumbersome for consumers.

These create purchase friction, where consumers experience unexpected steps and processes, having already selected a desired product or service. Purchase friction is as prevalent in the physical customer journey as it is in the digital and mobile journeys, requiring consumers to travel long distances to reach outlets or even navigate through complicated interfaces or complex directories.

PURCHASE FRICTION

PURCHASE FRICTION POINTS

CAN BE CATEGORISED INTO THREE GROUPS:

1 AVAILABILITY

Consumers may spend significant time researching documentation, data, vendor reviews, and other materials to make them feel confident about their decision. Upon doing so however, they may encounter multiple barriers including difficulty accessing stores or outlet locations, long waiting times, and stock shortages that get in the way of their purchase journey.

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60% of respondents
in Thailand said websites or
apps were hard to use to
quickly find the right
information or product¹

PURCHASE FRICTION

2 BUYING

Consumers may experience road bumps that make it difficult to buy their selected product or service. These include a lack of cross device or channel functionality, hidden charges, or multiple steps to complete a purchase.

3 PAYMENT

The rise of mobile has led to the proliferation of new forms of online payment and has made the process even speedier, as consumers can now pay with a single click. Unfortunately, some transactions are not as immediate as they should be, and consumers face various types of delays during purchase including limited payment and finance options, or the inability to make cross-border payments.

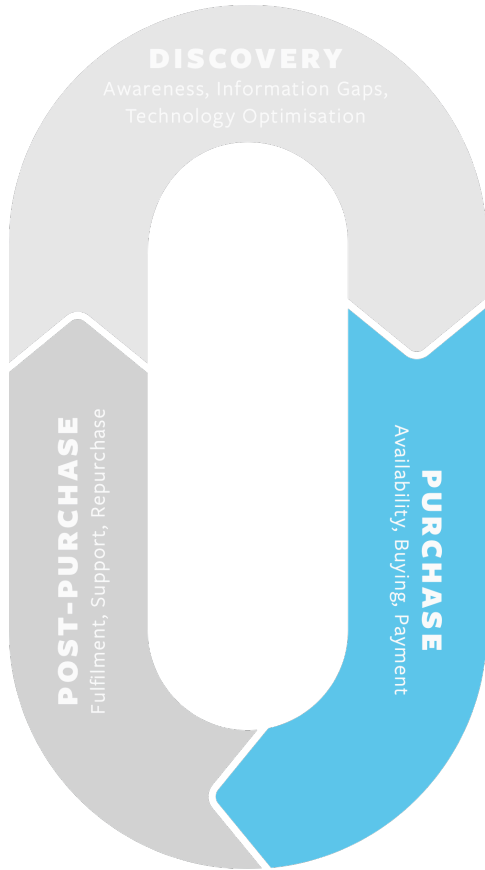
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66%
Would likely back off from payment if the refund policies cannot be found¹



2 IN 3
THAI RESPONDENTS SAID THEY WOULD LIKELY BE DISCOURAGED FROM BOOKING WITH A TRAVEL PROVIDER WHEN FACED WITH AN UNEXPECTED CHARGE¹



THE FULL LIST OF PAIN POINTS THAT CONSTITUTE PURCHASE FRICTION IN THAILAND'S TRAVEL BUSINESSES:

AVAILABILITY



Actual price differs from advertised



Actual benefits or offers differs from advertised



Websites or apps were hard to use

BUYING



Hidden costs at checkout



Too many steps to complete purchase



Prospect had to visit a store or website multiple times to complete booking

PAYMENT



Payment unsuccessful due to system errors



Refund/redressal policies cannot be found



No pricing and terms available

AVAILABILITY

INSIGHTS FOR MARKETERS:

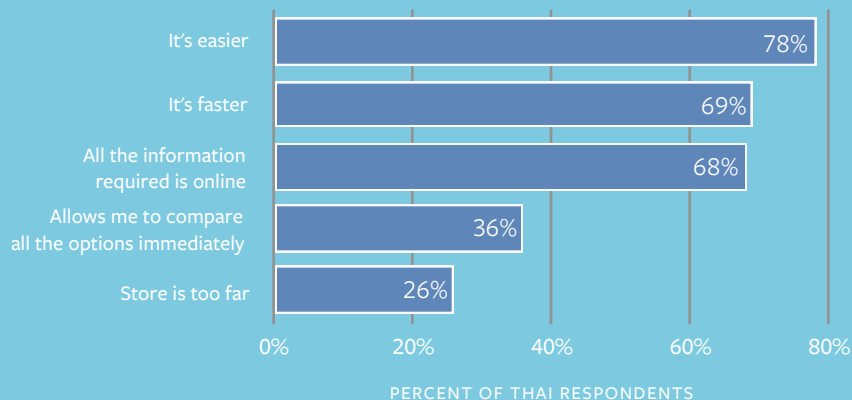
Create a mobile-first interface that helps travellers easily and quickly find what

they're looking for. While Singapore and Indonesia are more likely to be put off by promotions that were no longer available, Thailand respondents cite hard-to-use websites or apps as a likely deterrent to purchase. According to the survey, majority of Thai respondents complete their hotel and flight bookings using a smartphone. The study also shows they book their holidays online because it is easy, fast and has all the information needed, so firms should take these into consideration when designing travel-related booking systems.

3 IN 5 
of people surveyed in
Thailand cited hard-to-
use websites and apps
as a likely deterrent
to purchase¹

Encounter rate: 45%

WHY TRAVELLERS BOOK HOLIDAYS ONLINE



More than
58%
of people surveyed
in Thailand complete
their hotel and flight
bookings using
a smartphone¹



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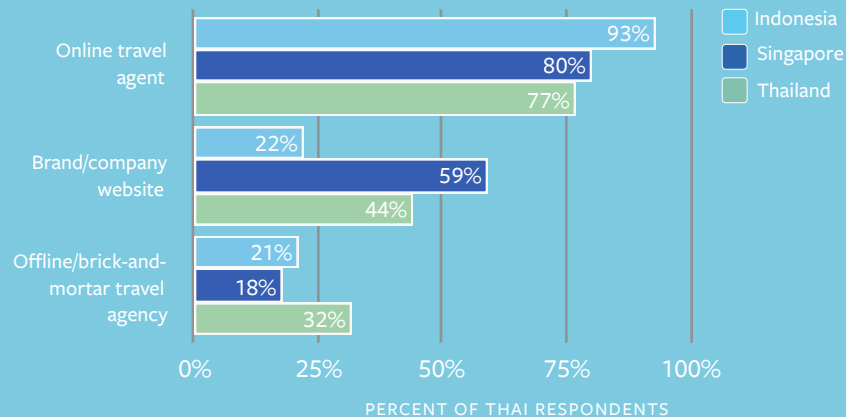
BUYING

INSIGHTS FOR MARKETERS:

Simplify forms used for booking. The study suggests the amount of information and lengthy procedures needed to complete a booking can turn away potential customers. Majority of those surveyed in Thailand said they were likely to back off when faced with too many steps or when they had to visit a website or store more than once just to complete a booking. Businesses can address this by using auto-fill forms or cutting back on the amount of boxes to fill during the booking process. Online travel agent businesses should take special note, as such firms are the most frequently used channel for travel bookings across the three Southeast Asian markets included in the survey (Thailand, Indonesia, Singapore).

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WHERE HOLIDAYERS COMPLETE THEIR BOOKING



63%
of people surveyed in Thailand would likely be discouraged when faced with too many steps to complete a booking¹

Encounter rate: 52%

54%
of Thai respondents are likely to drop off if they had to visit a store or website more than once to complete a booking¹

Encounter rate: 37%

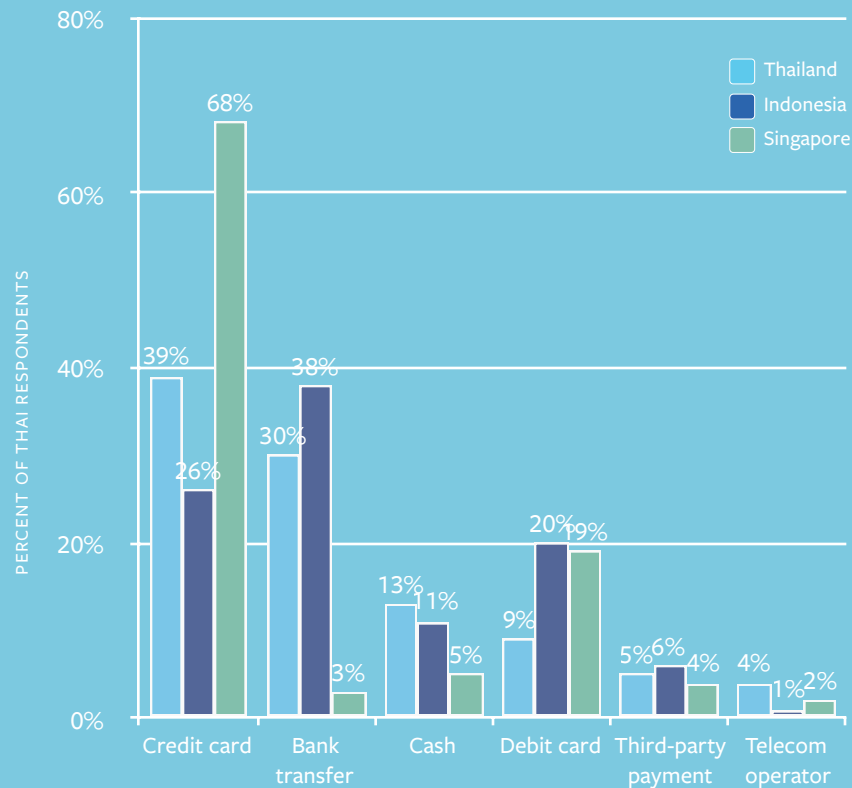
PAYMENT

INSIGHTS FOR MARKETERS:

Be prepared for any form of commonly preferred payment. Preferred payment methods vary across Southeast Asia. Credit cards are easily Singaporeans' most preferred way to pay for holidays, while bank transfers are the most common payment method used in Indonesia. In Thailand, people most prefer to pay using either credit cards or bank transfers, with the rest of the people split among cash, debit cards or third-party payments. Being able to accept the most preferred payment methods for your market is one of the most straightforward ways to avoid payment friction.

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MOST PREFERRED PAYMENT METHODS



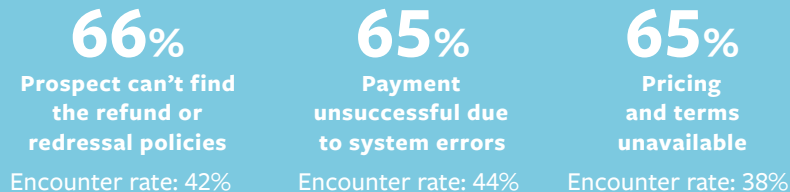
PAYMENT

INSIGHTS FOR MARKETERS:

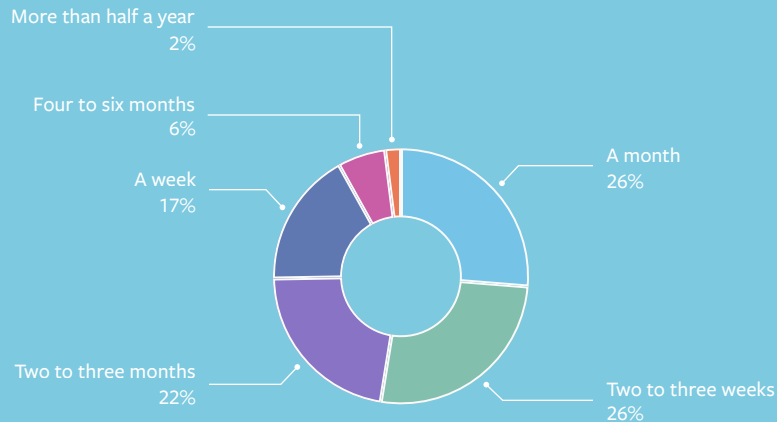
Provide clear guidance for refund or redressal, especially as holidays are often planned far in advance. Holidays are researched weeks or months in advance, but plans can change. Customers want to understand how they can deal with cancellations or a change in travel plans should the need arise. Not being able to find the refund or redressal policies was ranked among top frictions in Thailand, where 2 in 3 say this would discourage them from proceeding with payment.¹

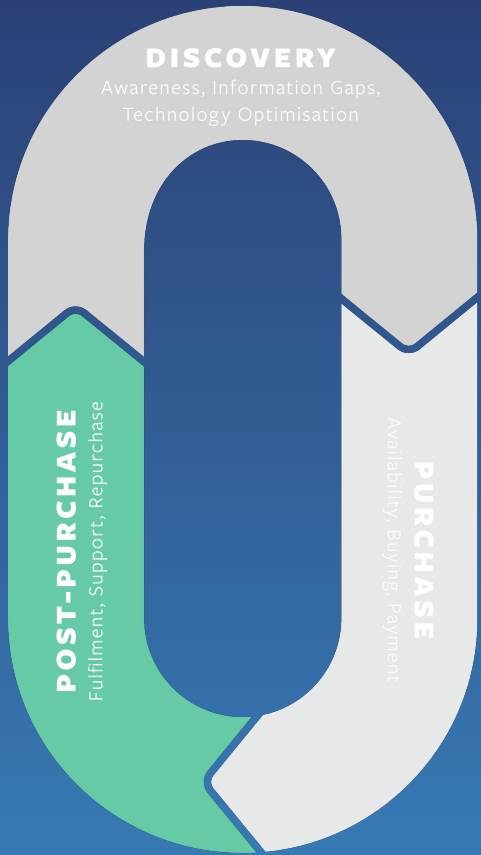
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WHY THAI RESPONDENTS ARE LIKELY TO BACK OFF FROM PROCEEDING WITH PAYMENT¹



HOW FAR IN ADVANCE THAIS PLAN AND RESEARCH HOLIDAYS





DISCOVERY

Awareness, Information Gaps,
Technology Optimisation

PURCHASE
Availability, Buying, Payment

POST-PURCHASE
Fulfillment, Support, Repurchase

POST-PURCHASE FRICTION

From the moment payment is completed, consumers expect rapid fulfilment, support for their product or service, and status updates, including purchase confirmation emails and delivery time slots at every step. Post-purchase friction occurs when consumers experience impediments to receiving the products or services as promised, or are unable to easily access the guidance needed to use or repurchase the product.

POST-PURCHASE FRICTION

POST-PURCHASE FRICTION POINTS

CAN BE CATEGORISED INTO THREE GROUPS:

1 FULFILMENT

Just as important it is that consumers are able to shop and browse on their own terms, it is equally vital that consumers are able to get their hands on their purchases however, wherever and whenever they want. Slow or limited order fulfilment, product

and service inaccuracies and unexpected usage costs incurred by consumers diminishes and disrupts their overall experience.

2 SUPPORT

No matter the industry, customer and service support are an essential part of any successful business. Consumers might face difficulties with their newly purchased product or service, such as not fully understanding its uses, operational challenges or even unexpected faults that make their purchase redundant. Furthermore, a poor returns process or bad customer service experience that doesn't address a consumer's issue increases the likelihood of them switching to a competitor.

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39%

of This surveyed had experienced receiving booking details or offers that differ from what they have booked¹



58%

of This surveyed said unexpected cancellation fees are likely to discourage them from interacting with the travel company again¹

POST-PURCHASE FRICTION

3 REPURCHASE

Satisfied customers bring repeat business. However, the absence of mechanisms for timely, effortless repurchase causes friction.

For consumers, it should not require extensive efforts to repeat a prior purchase, whether for groceries, shoes, or a vacation.

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38%

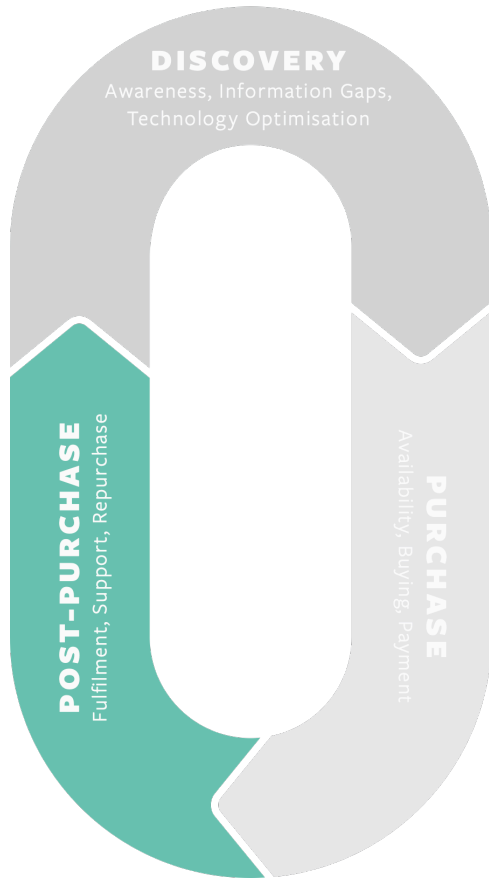
of Thais surveyed received irrelevant promotions or got no special offers based on their previous booking

Because you booked...

You might also like...

Today's Deal...





THE FULL LIST OF PAIN POINTS THAT CONSTITUTE POST-PURCHASE FRICTION IN THAILAND'S TRAVEL BUSINESSES:

FULFILMENT



Unexpected costs or charges after confirmation



Booking details differed from what I booked



Lack of communication about changes or updates

SUPPORT



Customer support delays



Customer support could not address problem



Unexpected cancellation fees

REPURCHASE



Irrelevant promotions or offers



No special offers based on previous booking



No customer re-engagement

FULFILMENT

INSIGHTS FOR MARKETERS:

Avoid any unmet expectations between what was offered and what was provided, be it pricing or product details. Surprise charges at checkout are likely to deter respondents from the three markets surveyed (Indonesia, Singapore, Thailand) from booking with the same company again. In Thailand, unexpected charges at checkout will likely dissuade 63% of all respondents from becoming repeat customers. Before confirming a booking, communicate all important details of the product being purchased, including any potential additional cost or charge upfront.

1. "Zero Friction Future: Travel" by GfK (Facebook-commissioned survey of 400 people in each of the following markets: Indonesia, Singapore and Thailand), September to October 2018. Respondents are aged 18 to 54 who are smartphone owners; have travelled domestically or internationally in the past three months; and conducted online research before making any travel bookings.



63%

of respondents in Thailand would likely not book with the company again when faced with an unexpected additional cost once booking is confirmed¹

Encounter rate: 46%



61%

of respondents in Thailand would likely be discouraged from dealing with the company again if booking details or offers were different from what was booked¹

Encounter rate: 39%

FULFILMENT

INSIGHTS FOR MARKETERS:

Deliver regular updates to continue providing a smooth travel experience. Thai respondents prefer to be reminded about upcoming reservations. They also want to be kept up-to-date with unexpected changes to their bookings. A lack of such forms of communication was one of the top three sources of friction in Thailand as well as nearby Indonesia. Fifty-nine percent in Indonesia and an equal percentage of people in Thailand said lack of such communication would likely discourage them from booking with the company again.

.....
1. "Zero Friction Future: Travel" by GfK (Facebook-commissioned survey of 400 people in each of the following markets: Indonesia, Singapore and Thailand), September to October 2018. Respondents are aged 18 to 54 who are smartphone owners; have travelled domestically or internationally in the past three months; and conducted online research before making any travel bookings.



59%

of those surveyed in Thailand would likely avoid booking with the company again when faced with a lack of reminders, delay information or similar types of communication¹

2 IN 5

OF THOSE SURVEYED IN THAILAND HAVE EXPERIENCED NOT RECEIVING REMINDERS OR UPDATES TO THEIR BOOKING FROM THE TRAVEL COMPANY¹ (ENCOUNTER RATE)



SUPPORT

INSIGHTS FOR MARKETERS:

Customer support should be quick and always on, empowered by technology

where appropriate. Customers want their problems and queries addressed — and fast. Long waiting times to get in touch with customer support is a top source of friction shared by the three Southeast Asian markets included in the survey. In addition, Thai respondents were likely to be frustrated when they encounter customer support agents who cannot address their problems. When it comes to contacting the travel company to resolve issues, customers in Thailand most prefer to do it via a phone call (49%). Chat services aren't far behind in usage (24%), so businesses in Thailand should also explore creative solutions to improve this service.

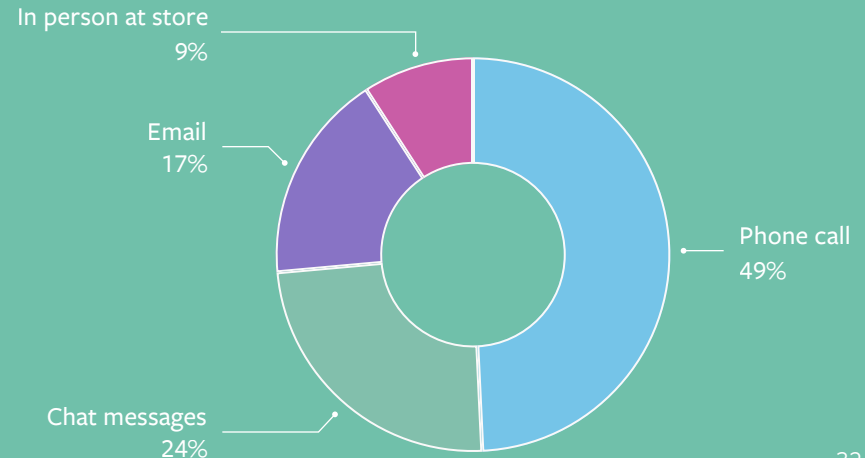
1. "Zero Friction Future: Travel" by GfK (Facebook-commissioned survey of 400 people in each of the following markets: Indonesia, Singapore and Thailand), September to October 2018. Respondents are aged 18 to 54 who are smartphone owners; have travelled domestically or internationally in the past three months; and conducted online research before making any travel bookings.



More than
63%

of those surveyed would likely not interact with the firm again when faced with customer support who took a long time to be reached or customer support who could not address their problem¹

THAILAND'S MOST PREFERRED WAY TO CONTACT TRAVEL COMPANIES¹



SUPPORT

INSIGHTS FOR MARKETERS:

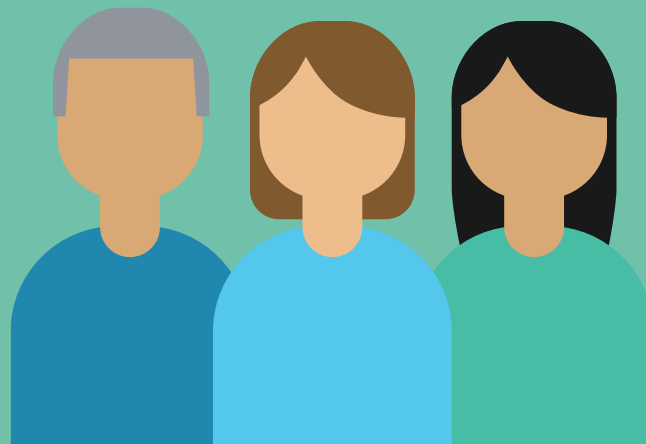
Communicate cancellation fees upfront. As we've seen in the Purchase stage, customers in Thailand are likely to be discouraged from buying when there is no clear guidance for refunds or redressals. The survey also shows they are unlikely to deal with a travel company again when faced with a cancellation fee they did not know about, with 58% saying it would discourage them from interacting with a company in the future. Travel plans can change any time, and customers prefer to know upfront what it means for them if they need to move or cancel their trip.

1. "Zero Friction Future: Travel" by GfK (Facebook-commissioned survey of 400 people in each of the following markets: Indonesia, Singapore and Thailand), September to October 2018. Respondents are aged 18 to 54 who are smartphone owners; have travelled domestically or internationally in the past three months; and conducted online research before making any travel bookings.

58%

of those surveyed would likely not interact with a company again when faced with a cancellation fee they did not know about¹

Encounter rate: 43%



REPURCHASE

INSIGHTS FOR MARKETERS:

Personalise offers or promotions based on what consumers have previously booked. Personalisation plays a role not only in the Discovery stage but also in Post-Purchase stage. In Thailand, more than 1 in 3 travellers have experienced receiving irrelevant offers and not getting special offers based on their previous booking, which shows how common this issue is. Travellers marked these as top frictions that would likely stop them from going back and booking with the same company.

1. "Zero Friction Future: Travel" by GfK (Facebook-commissioned survey of 400 people in each of the following markets: Indonesia, Singapore and Thailand), September to October 2018. Respondents are aged 18 to 54 who are smartphone owners; have travelled domestically or internationally in the past three months; and conducted online research before making any travel bookings.

55%

of those surveyed would likely not book with the company again if they experience a lack of special offers based on their previous booking¹

TOP PICKS
FOR YOU

SPECIAL
DEALS

YOU
MIGHT LIKE
THIS

MORE THAN

1 IN 3

HAVE EXPERIENCED RECEIVING
IRRELEVANT OFFERS AND PROMOTIONS,
OR NOT RECEIVING SPECIAL OFFERS
BASED ON THEIR PREVIOUS
BOOKING¹(ENCOUNTER RATE)

STRATEGY FOR REDUCING FRICTION

While the opportunity, pitfalls and certain solutions are clear, the key question remains – where does one begin? We recommend three simple steps to reduce friction in your business.

1 MAP



Getting to know your consumers must be a top priority. You first need to understand who your consumers are and what has brought them to your door. Identify what steps they have had to take to complete their journey and most importantly, what pain points they have encountered.

Conduct customer surveys, ethnographic research and stakeholder interviews to identify inefficiencies in your existing process. When you empathise with potential consumers and understand why they need your help, you can remove friction and make their experience more pleasant.

2 ANALYSE



Once the results are in, it's important to make a point to examine the data and evaluate how these friction points affect your business. This includes evaluating which friction point caused the biggest missed opportunity.

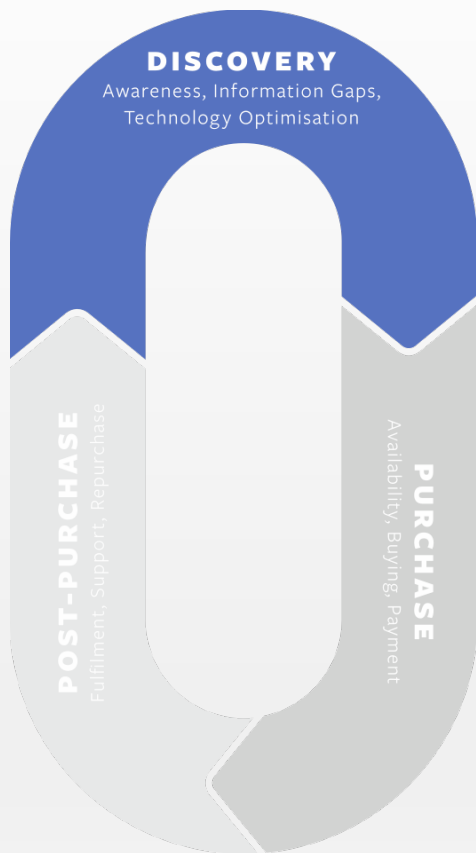
Identify the stage at which most consumers face friction points in their journey and consequently drop off. Also, determine which friction caused the biggest revenue loss and what the expected business growth is if these pain points are removed. Hold ideation sessions and workshops, and prioritise areas that impact your business the most.

3 IMPLEMENT



Following the analysis, formulate a strategy that will reinforce the benefit of your core service or product and help your business gain a competitive advantage over your competitors. Removing friction should not just be about improving your business; more importantly, it must improve and benefit the consumer experience.

Once you have formulated and developed a fool-proof and viable friction-busting plan, proceed to implement it and regularly ensure that your business stays friction-free.



ZERO FRICTION FUTURE

DISCOVERY FRICTION

SOLUTIONS GUIDE:

AWARENESS

Build awareness for your brand, product or service by serving more personalised, relevant ads to the right people.

FACEBOOK PIXEL AND SDK

Set up your Facebook Pixel and SDK to deliver more relevant ads to people based on their past actions, or the actions of those similar to them.

DYNAMIC ADS

Automatically show personalised product recommendations to people who have shown interest in your business.

INFORMATION GAPS

Bridge information gaps by providing relevant information and connecting directly with customers.

IN-STREAM ADS

Set up your Facebook Pixel and SDK to deliver more relevant ads to people based on their past actions, or the actions of those similar to them.

INSTANT EXPERIENCE

Automatically show personalised product recommendations to people who have shown interest in your business.

MESSENGER FOR BUSINESS

Set up your Facebook Pixel and SDK to deliver more relevant ads to people based on their past actions, or the actions of those similar to them.

TECHNOLOGY OPTIMISATION

Create a seamless online experience with these tools.

CAROUSEL ADS

Prevent inaccurate links by showcasing multiple products or services, each with its own link.

LEAD ADS

Make it faster and easier for people to express interest in your brand with pre-filled contact information, and get more leads with less effort. Lead ads are also mobile-optimised and privacy-safe.

SHOPPING ON INSTAGRAM STORIES

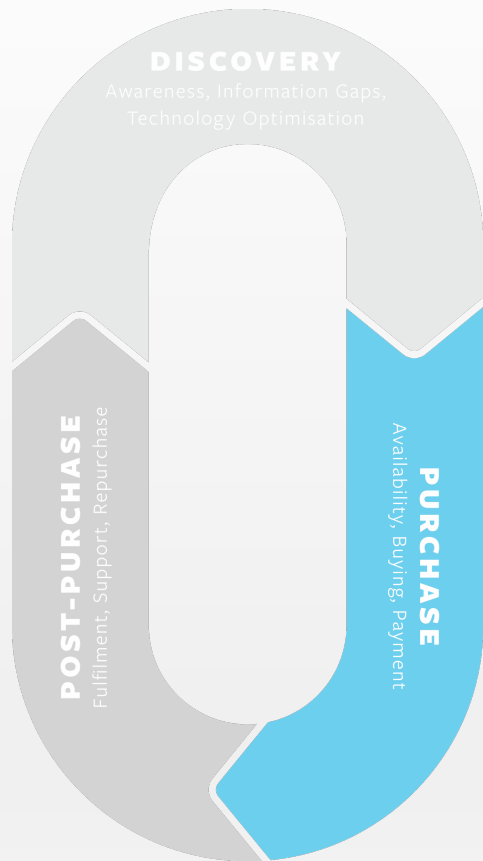
Give people fast, accurate access to pricing and product details as well as the option to tap directly to your website

MULTI LANGUAGE, MULTI COUNTRY DYNAMIC ADS

Help people see dynamic ad content that is more relevant to them and reflects their preferred language and currency in the ad as well as in the landing page that the ad links to.

FACEBOOK LOGIN

Help people reduce time and effort to register to a website or app in a secure, fast and convenient way.



ZERO FRICTION FUTURE PURCHASE FRICTION SOLUTIONS GUIDE:

AVAILABILITY

Always display the latest information on product availability and stores with these Facebook tools:

DYNAMIC ADS

Automatically deliver ads with the latest information on pricing and product availability.

STORE VISITS OBJECTIVE

Show ads to people who are most likely to make an in-store purchase.

BUYING

Bridge information gaps by providing relevant information and connecting directly with customers.

COLLECTION ADS

Showcase multiple products and highlight your brand with a full-screen experience that lives in the Feed on both Facebook and Instagram, and lets people seamlessly discover and browse products in a visual and immersive way.

SHOPPING ON INSTAGRAM STORIES

Give people fast, accurate access to pricing and product details as well as the option to tap directly to your website.

FACEBOOK PIXEL AND SDK

Set up your Facebook Pixel and SDK to deliver more relevant ads to people who have shown purchase intent.

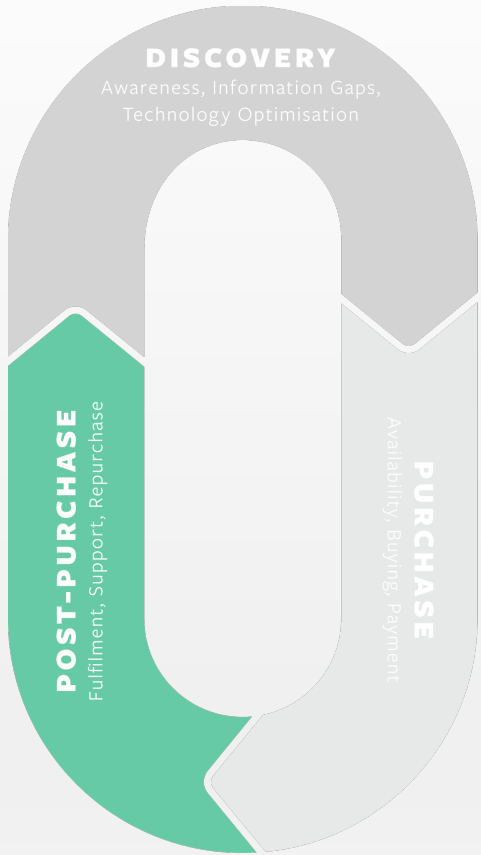
PAYMENT

Create a seamless online experience with these tools.

CASH ON DELIVERY CTA

Available in India, Indonesia, Malaysia, Philippines, Thailand and Vietnam.

Let people know you accept Cash On Delivery as a payment option in your ads.



ZERO FRICTION FUTURE

POST-PURCHASE FRICTION

SOLUTIONS GUIDE:

FULFILMENT

Improve your post-purchase experience with these tips:

- Make sure that what's displayed on your ad or listing accurately represents your product or service
- Ship your goods on time, preferably with tracking information
- Honour any return and exchange policies advertised on your website

For more tips, **visit fb.me/postpurchasetips**

SUPPORT

Use these tools to provide better customer support:

CUSTOMER FEEDBACK SCORES

Monitor your feedback scores that are calculated by surveying consumers who have made a purchase through your ads, and improve your consumers' purchase experience to avoid having your Pages being personalized due to poor feedback.

MESSENGER FOR BUSINESS

Connect directly with your customers to offer support and gather feedback.

WHATSAPP FOR BUSINESS

Get in touch with your customers easily with tools to help you automate, sort and respond in an instant.

REPURCHASE

Drive re-engagement and repurchase with these tools.

DYNAMIC ADS: CROSS-SELL AND UPSELL CAMPAIGNS

Automatically recommend relevant items to your customers based on their shopping history.

CONCLUSION:

ZERO FRICTION FUTURE NOW

Friction hinders businesses from making a real connection with consumers. While technology has made it possible for businesses to get closer to their consumers, it has also raised consumers' expectations. As a result, consumers are more likely to abandon the purchase journey or switch to a competitor that promises a smoother, more hassle-free experience. Multiple sources of friction will negatively impact your profit margin, and ignoring these pain points can lead to higher marketing costs, a loss of your consumers' loyalty and trust, and a lower market share ultimately.

Now, more than ever before, businesses must take the necessary steps to reduce and eliminate points of friction. Where are the bottlenecks in your business? What obstacles are your consumers facing in getting what they want?

Here is a checklist to assess whether your business has friction:

- Do you observe a high percentage of drop-offs in the consumer's purchase journey but are unable to ascertain the reasons behind it?
- Do you have a strong brand, but the sales number or market share does not often reflect this?
- Do you see increasing complaints or feedback from your customers on the current forms of communication?
- Is a significant portion of your business processes manually driven?
- Do you see your competitors jumping onto the digital bandwagon or offering more omni-channel and streamlined services?

Businesses that successfully identify these sources of friction and remove them will gain sustainable competitive advantages over the others, and thrive in a Zero Friction Future.



APPENDIX: ABOUT OUR APPROACH

In collaboration with GfK, Facebook conducted a multi-country survey that dives deep into the discovery and purchase of travel bookings, with a focus on airline tickets and hotel accommodations. The analysis on the hidden costs of friction in Southeast Asia was done in partnership with Boston Consulting Group (BCG).

The survey involved a total of 1,200 respondents from all walks of life between the ages of 18 to 54 years old. There were 400 participants from each of the three countries surveyed, namely Indonesia, Singapore and Thailand. Fieldwork was conducted from September to October 2018.

Each participant was a smartphone owner who had travelled domestically or internationally in the past three months. All respondents also conducted online research before making any travel bookings.

The research methodology involved an online questionnaire that took approximately 15 minutes to fill out as well as quantitative research. To measure the impact of frictions, the report uses two metrics:

1. Encounter rate: measures how common a particular friction is among consumers, using percentage of surveyed consumers who reported they experienced the friction.
2. Drop-off likelihood: measures how likely consumers would drop off because of a particular friction, using percentage of surveyed consumers who reported they are likely or very likely to stop their purchase journey.



ZERO
FRICTION
FUTURE